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## **What do you see as the number one change in the energy industry in the next two years?**

The biggest changes I am seeing is the breaking down of the existing silos of the organizations and the information. This is especially true between traditional IT and operational leadership. I have lived and watched the struggles between IT and OT most of my life.

## **What path did you follow to get into information research advisory/analysis, especially in the energy industry?**

I went from being an engineer to plant manager, with some technology company experience thrown in for good measure. It has allowed me to put myself in the shoes of all the parties at the transformational table.